

**KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET**

		£	£	£
		Target	Outturn	Variance
<b><u>PEOPLE</u></b>				
<b><u>BU1 - Education &amp; Early Start Prevention</u></b>				
BU1 E3	Review current use of buildings in communities	30,000	30,000	-
BU1 E4	Review current contracts and commissioned services	10,000	10,000	-
BU1 E11	Two Year Entitlement Administration	155,000	155,000	-
BU1 E13	Review current contracts and commissioned services	40,000	40,000	-
BU1 E14	Council's contribution to schools delegated budget	1,000,000	1,000,000	-
BU1 E15	Additional funding for schools statutory duties	(250,000)	(250,000)	-
		<b>985,000</b>	<b>985,000</b>	<b>-</b>
<b><u>BU2 - Adult Assessment &amp; Care Management</u></b>				
BU2 E1	Targeted reviews - direct payments and high cost residential placements	552,000	552,000	-
BU2 E4	Maximising income	400,000	400,000	-
BU2 E5	Social Care Contracts	50,000	50,000	-
BU2 E6	Direct payment surplus draw-back and monitoring	200,000	200,000	-
		<b>1,202,000</b>	<b>1,202,000</b>	<b>-</b>
		<b>2,187,000</b>	<b>2,187,000</b>	<b>-</b>

<b><u>PEOPLE DIRECTORATE SUMMARY</u></b>				
	<b><i>KLOE's on target</i></b>	<b>2,187,000</b>	<b>2,187,000</b>	<b>-</b>
	<b><i>KLOE's delay in Delivery</i></b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b><i>KLOE's not on target</i></b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL PEOPLE KLOE's</b>	<b>2,187,000</b>	<b>2,187,000</b>	<b>-</b>

		£	£	£
	<u>PLACE</u>	<u>Target</u>	<u>Outturn</u>	<u>Variance</u>
	<b><u>BU4</u></b>			
BU4 - E1	Property Investment Fund Income	20,000	20,000	-
BU4 - E2	(PLN) Planning fee Increases	50,000	50,000	-
BU4 - E3	(ED) Business Centre Income	30,000	30,000	-
BU4 - E8	Review and Realignment of the Employment and Skills Division	50,000	50,000	-
BU4 - E9	Restructure of S106 Team	10,000	10,000	-
		<b>160,000</b>	<b>160,000</b>	<b>-</b>
	<b><u>BU5</u></b>			
BU5 - E1	Various Income Generation Proposals	50,000	50,000	-
BU5 - E2	External Contributions	115,000	115,000	-
		<b>165,000</b>	<b>165,000</b>	<b>-</b>
	<b><u>BU6</u></b>			
BU6 - E1	Various Income generation proposals	175,000	175,000	-
BU6 - E2	Cross Business Unit Restructure	400,000	400,000	-
BU6 - E3	Service Delivery Re-design	75,000	75,000	-
BU6 - E7	PTE 3-5 Year strategic plan - Reduction in the levy through efficiencies in SYPTE	240,000	240,000	-
		<b>890,000</b>	<b>890,000</b>	<b>-</b>
		<b>1,215,000</b>	<b>1,215,000</b>	<b>-</b>

<b><u>PLACE DIRECTORATE SUMMARY</u></b>				
	<b><i>KLOE's on target</i></b>	<b>1,215,000</b>	<b>1,215,000</b>	<b>-</b>
	<b><i>KLOE's delay in Delivery</i></b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b><i>KLOE's not on target</i></b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL PLACE KLOE's</b>	<b>1,215,000</b>	<b>1,215,000</b>	<b>-</b>

	£	£	£
	Target	Outturn	Variance
<b>COMMUNITIES</b>			
<b>BU7</b>			
BU7 E9	49,167	49,167	-
BU7 E11	6,000	6,000	-
BU7 E14	21,239	21,239	-
	<b>76,406</b>	<b>76,406</b>	<b>-</b>
<b>BU8</b>			
BU8 E1	105,000	105,000	-
BU8 E9	60,000	60,000	-
	<b>165,000</b>	<b>165,000</b>	<b>-</b>
	<b>241,406</b>	<b>241,406</b>	<b>-</b>

<b>COMMUNITIES DIRECTORATE SUMMARY</b>			
<i>KLOE's on target</i>	241,406	241,406	-
<i>KLOE's with Delays</i>	-	-	-
<i>KLOE's not on target</i>	-	-	-
<b>TOTAL COMMUNITIES KLOE's</b>	<b>241,406</b>	<b>241,406</b>	<b>-</b>

	£	£	£
	Target	Outturn	Variance
<b>PUBLIC HEALTH</b>			
<b>BU10</b>			
PH E2	163,000	163,000	-
PH E3	20,000	20,000	-
PH E4	10,000	10,000	-
PH E5	62,000	62,000	-
	<b>255,000</b>	<b>255,000</b>	<b>-</b>

<b>PUBLIC HEALTH DIRECTORATE SUMMARY</b>			
<i>KLOE's on target</i>	255,000	255,000	-
<i>KLOE's with Delays</i>	-	-	-
<i>KLOE's not on target</i>	-	-	-
<b>TOTAL PUBLIC HEALTH KLOE's</b>	<b>255,000</b>	<b>255,000</b>	<b>-</b>

	£	£	£	
	Target	Outturn	Variance	
<b><u>CORE SERVICES</u></b>				
<b><u>BU11 - BU18</u></b>				
BU11 E1	Corporate mail and printing re-design	14,000	14,000	-
BU13 E1	Finance Business Unit - major restructure	374,000	374,000	-
BU14 E1	Human Resources & Business Support Restructure.	73,978	73,978	-
BU18 E5	Restructure of Mayoral & Civic Support Unit	15,000	15,000	-
BU18 E6	Deletion of Outreach Officer post	28,278	28,278	-
BU18 E7	Member Services value TBD	-	-	-
		505,256	505,256	-

<b><u>CORE SERVICES SUMMARY</u></b>			
<i><b><u>KLOE's on target</u></b></i>	505,256	505,256	-
<i><b><u>KLOE's with Delays</u></b></i>	-	-	-
<i><b><u>KLOE's not on target</u></b></i>	-	-	-
<b><u>TOTAL CORE SERVICES KLOE'S</u></b>	505,256	505,256	-

<b><u>OVERALL KLOE SUMMARY 2018/19</u></b>			
<i><b><u>KLOE's on target</u></b></i>	4,403,662	4,403,662	-
<i><b><u>KLOE's with Delays</u></b></i>	-	-	-
<i><b><u>KLOE's not on target</u></b></i>	-	-	-
	4,403,662	4,403,662	-
		100.0%	0.0%

	£ Target	£ Outturn	£ Variance
<b>Mitigations from prior years</b>			
<b>BU6</b>			
Income Generation - CSS (Ebay etc)	10,000	10,000	-
Transfer Loading Station	300,000	105,000	(195,000)
Highways Materials change to cold mix	75,000	-	(75,000)
Travel Training - Train 50 children	75,000	-	(75,000)
Waste PFI - Direct Delivery to Manvers	100,000	100,000	-
Contract Procurement	250,000	-	(250,000)
	<b>810,000</b>	<b>215,000</b>	<b>(595,000)</b>
		27%	73%

<b>PLACE DIRECTORATE SUMMARY 2015 - 2019 Mitigations</b>			
<b><i>KLOE's on target</i></b>	<b>110,000</b>	<b>110,000</b>	<b>-</b>
<b><i>KLOE's delay in Delivery</i></b>	<b>700,000</b>	<b>105,000</b>	<b>595,000</b>
<b><i>KLOE's not on target</i></b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL PLACE KLOE's</b>	<b>810,000</b>	<b>215,000</b>	<b>595,000</b>

<b>OVERALL KLOE TOTAL</b>			
<b><i>KLOE's on target</i></b>	<b>4,513,662</b>	<b>4,513,662</b>	<b>-</b>
<b><i>KLOE's with Delays</i></b>	<b>700,000</b>	<b>105,000</b>	<b>595,000</b>
<b><i>KLOE's not on target</i></b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>5,213,662</b>	<b>4,618,662</b>	<b>595,000</b>